



Annual General Meeting

22 June 2017

Speakers



Aussie B. Gautama
Chairman of the Board of Directors
since April 10, 2017



Philippe CorlayChief Operating Officer



Michel Hochard

Chief Executive Officer and Member of the Board of Directors of SEPLAT

Petroleum Development Company.



Alain Torre
General Secretary



1 Pertamina International E&P

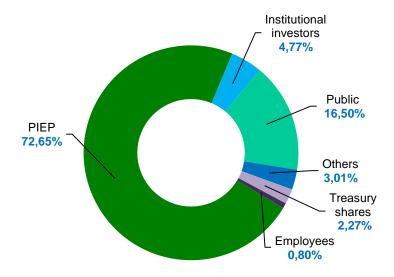
A new shareholder's structure

Following the public offer initiated by PT Pertamina Internasional Eksplorasi dan Produksi ("PIEP"), a wholly owned subsidiary of the Indonesian company Pertamina, on Maurel & Prom shares that was completed on 9 February 2017, PIEP holds 72.65% of the capital of Maurel & Prom.

As at 2 March 2017, Maurel & Prom had approximately 31,000 shareholders. The free float portion was 24.28% and no shareholder, with the exception of PIEP, owned more than 2% of the capital.

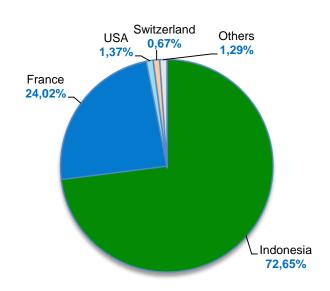
Breakdown by type of holder

(as % of capital)



Breakdown by geographical region

(as % of capital)



Indonesia

REPUBLIC OF INDONESIA

- 1,904,569 sqkm
- Around 17,000 islands
- Capital : Jakarta

- 250 million people
- World's fourth most populous country
- 700 different languages

• GDP growth: +5% in 2016





Distributing energy for the nation

PERTAMINA DISTRIBUTES FUEL TO 250 MILLION PEOPLE ACROSS THE INDONESIAN ARCHIPELAGO.

It has the infrastructure and assets (terminals, tankers, fuel tanker trucks and pipelines) to distribute fuel to one of the world's most complicated grid.

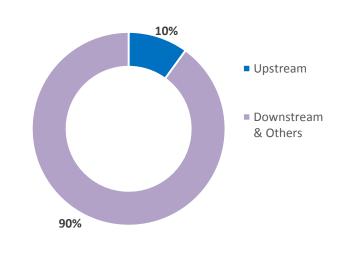


Overview - Pertamina

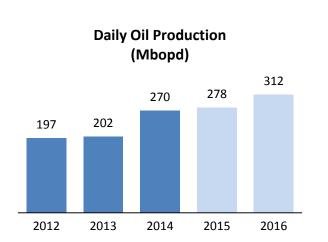
2016 Key Financial Highlights (USD Billions)

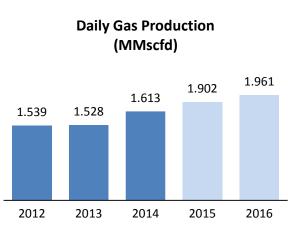
In USD billions	2014	2015	2016
ICP* (USD/bbl) Revenues	96.5 70.0	49.2 41.8	40.2 36.5
COGS & OPEX	65.6	37.8	30.3
Net Income	1.5	1.4	3.2
EBITDA	5.7	5.1	7.6
Capex Realization	5.9	3.6	5.6
Cash Balance	3.6	3.1	5.3

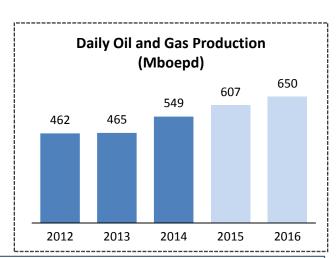
²⁰¹⁶ Revenues by Segment (Percentage)



^{*} Indonesian Crude Price







PIEP portfolio (excl. M&P)

PIEP IS 100 % OWNED BY PERTAMINA

PIEP IS FOCUSING ON UPSTREAM SECTOR

ALGERIA'S BUSINESS UNIT: PT PAEP (PERTAMINA ALGERIA E&P)

- PAEP as operator in MLN
- Other Partner: Sonatrach, Repsol, Anadarko, Cepsa, Maersk, Eni

IRAQ'S BUSINESS UNIT: PT PIREP (PERTAMINA IRAK E&P)

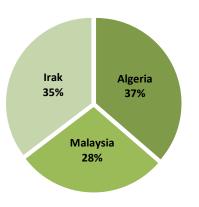
- Technical Service Contract (TSC) in Block West Qurna
- Lead operator : Exxon Mobil

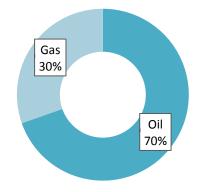
MALAYSIA'S BUSINESS UNIT: PT PMEP (PERTAMINA MALAYSIA E&P)

- 6 Blocks PSC (Production Sharing Contract) in Sabah & Sarawak Offshore,
- Operator: Murphy & Shell



Working Interest Production, excluding M&P: 126,840 boepd





Maurel & Prom fits perfectly with PIEP' objectives

PIEP OBJECTIVES:

INCREASE HYDROCARBON OFFTAKES TO FULFILL INDONESIA ENERGY CONSUMPTION NEEDS

- → M&P has a strong track record
 - Large oil onshore discoveries (Congo, Gabon and Colombia)
 - Gas producer in Tanzania
 - First shareholder of indigenous company SEPLAT in Nigeria

- → M&P has a good quality asset base
 - Existing producing assets (oil and gas), good quality
 - Exploration upsides nearby production facilities
 - HSSE standards and performance

- → M&P DNA to speed up added value
 - Flexibility-Reactivity-Adaptability
 - Quick decision making process
 - Experienced team
 - Experience in Africa, LatAm and Canada

ONE MISSION: VALUE CREATION FOR THE ALL SHAREHOLDERS







2 2016 Activity

OVER THE YEARS, MAUREL & PROM HAS PROVIDED A SIGNIFICANT AND ADAPTED EFFORT TO CONTINUOUSLY IMPROVE ITS RESULTS IN THE AREAS OF ENVIRONMENT, HEALTH, SAFETY AND SECURITY.

- These results, developed in the CSR chapter of the Annual Report, are presented in first to illustrate the priority that Maurel & Prom intends to give to the dissemination of information related to this subject.
- Since 2015, the optimization of the EHS-S management system, the renewal of the team and the strategy put in place, have made possible new successes.

→ As regards our main asset, Concernant notre actif principal, the following data is an example of the work performed:

NO ENVIRONMENTAL OFFENSES IN 2016

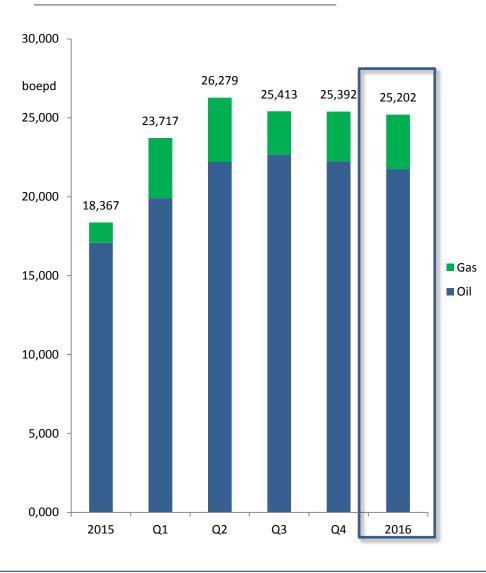
GABON	LOST TIME INJURY FREQUENCY	TOTAL RECORDABLE INJURY RATE
2014	2.58	5.95
2015	1.45	2.66
2016	0.00	3.07
Sector average (i.e OGP*)	0.19	0.76

*Source: Safety Performance Indicators - 2015 Data/Rapport 2015s/June 2016



2016 production activity

M&P working interest hydrocarbon production



2016 main activity

Gabon:

- Halt development drillings mid 2015
- Works on the transport line by the operator (TOTAL GABON)
- Productivity gains
- Water injection optimization
- Power generation capacity improved
- · Water treatment facility increased

Tanzanie:

- Production dependent on consumption by the industrial sector in Dar Es Salaam
- Facility capacity: 130 MMscfd
- Gas Sales Agreement: 80 MMscf.d
- Average operated production: 43 MMscfd

Gabon: upgrade facilities





Decanter (2009)

Decanter (2016)



Water injection pump (2016 and 2017)

Water injection pumps (2009 and 2013)

Tanzania: Mnazi Bay

V-200 : Dewaterisation unit (2007)



Tie-in for new additional compressure unit

Oil and water separator (2016)

Chromatograph (2016)

Counting skid (2016)

Exploration activity

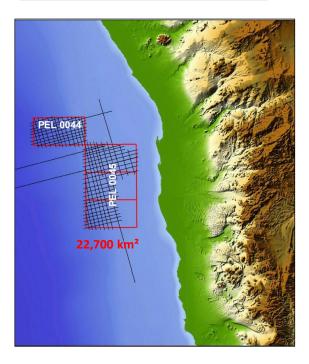
Gabon: additional studies to define next drilling campaign



- Kari: G&G studies underway to identify prospects to drill
- Nyanga Mayombe: design of new prospects in progress
- Exploration operations linked to both licenses are not dissociable as they are located in difficult area



Namibia: studies unerway



 Two wells drilled next door in 2013/14 putting in evidence an hydrocarbon kitchen



2016 Key Financial Items

2016 financial figures

in €M	2016	2015	Chg.
Sales	317	276	+15%
EBITDA	141	107	+32%
As a % of sales	44%	39%	
Operating income	17	-25	
Financial income	-30	-7	
Group share from equity associates	-28	-95	
Consolidated net income	-50	-95	
Cash flow from operating activities	+86	-7	
Investments	44	178	-75%
Cash position (available and on deposit)	264	274	- 4%
Available cash	193	274	
RCF guarantee deposits	71		

Consolidated sales up by 15% at €317m

- M&P share of production up by 37% to 25,202 boepd
- Selling price down by 9% to \$42.7/bbl

Continuing cost reduction initiatives

- Increase in gross operating margin (EBITDA rate) from 39% to 44%
- Operating result showing profit of €17m

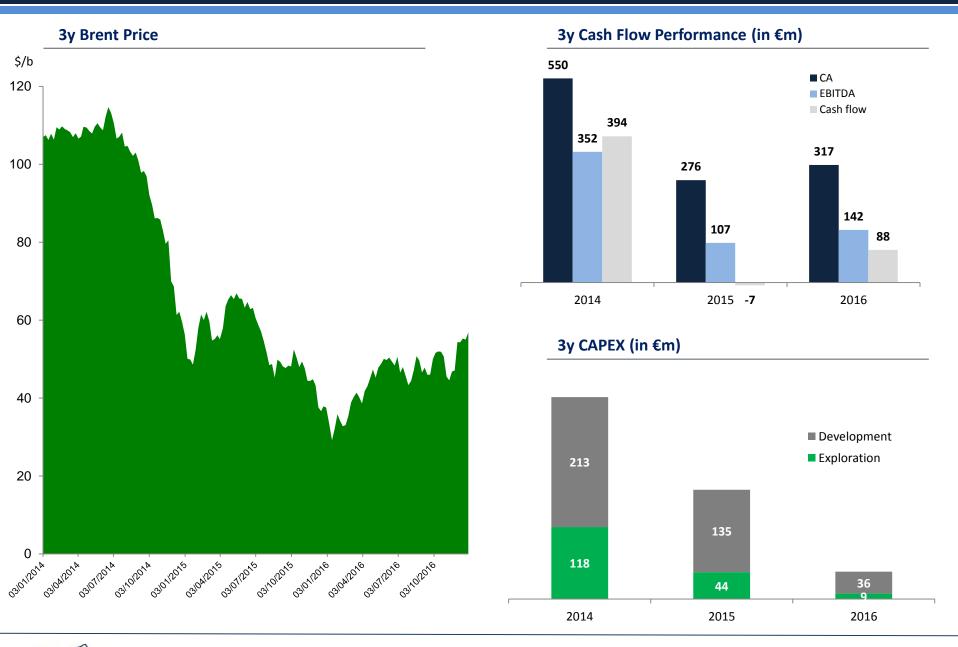
Cash levels remain high at €264m

- Cash flow from operating activities was a positive €86m versus a negative €7m in 2015
- Reduction in investments: €44m in 2016 versus €178m in 2015
- Repayment of a portion of the bank loan amounting to €33m

Takeover bid by PIEP for Maurel & Prom securities



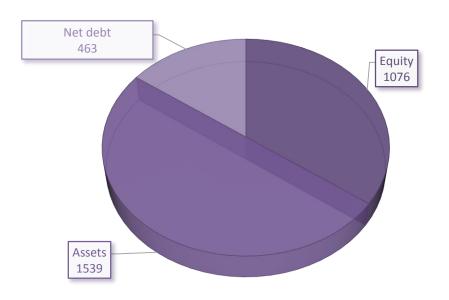
M&P's ability to fastly adapt

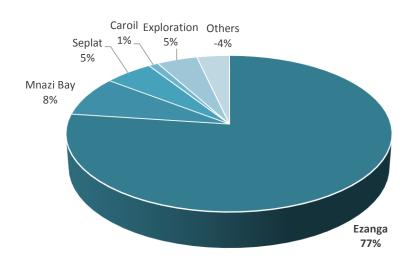


Balance sheet as of 31 December 2016

Balance sheet breakdown as of 31/12/2016 (in €m)

Asset breakdown





Ezanga license in Gabon accounts for 83% of total assets

Impairment tests performed on the different assets show that recoverable values exceed carrying values

Group Indebtness and financial costs

FY16 cost of debt

In €m	31/12/2016
ORNANES	/11\
RCF	(11)
Credit Suisse	(21) (2)
Total cost of debt	(33)



- Credit Suisse line reimbursement
- LIBOR increase

Currency	y Type of debt	Amoun	t Interest rate	Maturity
€m	CB 2019*	132	1.625%	01/07/2019
€m	CB 2021**	48	2.75%	01/07/2021
CIII	CD ZUZI	40	2.73/0	01/07/2021
€m	PIEP Shareholder loan	121	1.625%	01/07/2019
€m	PIEP Shareholder loan	67	2.75%	01/07/2021
			LIDOD : 2 40/	
Ċm	Davahina Cradit Facility	260	LIBOR+ 3.4%	01/01/2021
\$m	Revolving Credit Facility	360	LIBOR + 3.65% from 2018	01/01/2021

RCF \$400m

Revised covenant Net debt/EBITDAX (versus 3,00):

- 5.5 as at 31/12/2016
- 5 as at 30/06/2017
- 4 as at 31/12/2017
- 3 as at 30/06/2018

Indebtness – 1 April 2017

^{*} o/w 99.78% owned by PIEP

^{**} o/w 99.99% owned by PIEP

Mother company Financial Statements

ETABLISSEMENTS MAUREL & PROM IS THE MOTHER COMPANY

Profit & Loss			Equity		
In €m	2016	2015	In €m	2016	2015
	4.6	4.0	Share capital	150	150
EBITDA	-16	-19	Premium	80	291
FRII	-24	-44	Reserves	8	-14
Financial loss	-21	-138	Net income	-37	-196
			Equity	201	240
Net income	-37	-196	<u> </u>		

No reserves available for distribution as Etablissements Maurel & Prom net equity is exclusively made up of share capital and premium.



4 Governance

New Board of Directors

NEW COMPOSITION OF THE BOARD OF DIRECTORS FOLLOWING THE PIEP TAKEOVER BID FOR M&P

- Board of Directors: 8 members*
- Rate of feminization: higher than 42% **
- Rate of Independent Directors 50%***
- Organes de direction : separation of the functions of Chairman and CEO
- Term of office of members of the Board of Directors: 3 years



^{*} At the end of the present General Meeting, the Board of Directors will be composed of 7 members, Xavier Blandin not having requested the renewal of his term as director who expires at the end of this General Meeting.

^{**} At the end of the present General Meeting.

^{***} At the end of this General Meeting, this rate will be 43% due to the non-renewal of the term of director of Xavier Blandin.

Functioning of the Board of Directors of M&P

The M&P Board of Directors actively relies on three Special Committees fully invested in their mission to prepare decisions submitted to the Board of Directors*.

Audit Committee

Appointments and Compensation Committee

Risk Observatory

^{*} The operating rules of the Board of Directors and its Special committees are set out in the Board of Directors' internal regulations (available on the M&P website).

Composition of the Board of Directors

BOARD OF DIRECTORS

Aussie B. Gautama

Chairman of the Board of Directors

Carole Delorme d'Armaillé

Independent director

Maria R. Nellia

Director

Xavier Blandin*

Independent director

Roman Gozalo

Independent director

Nathalie Delapalme

Independent director

PIEP

Director represented by Huddie Dewanto

Denie S.Tampubolon

Director

Christian Bellon de Chassy**

Observer



^{*} Xavier Blandin has not requested the renewal of his term of office as a director due to expire at the end of this General Meeting.

^{**} Christian Bellon de Chassy has not requested the renewal of his term of office as a observer due to expire at the end of the next Board.

Composition of Special Committees

SPECIAL COMMITTEES

Audit Committee

Roman Gozalo Chairman, Independent director

PIEP

Director represented by Huddie Dewanto

Xavier Blandin*
Independent director

Appointments and Compensation Committee

Nathalie Delapalme Chairman, Independent director

Denie S. Tampubolon Director

Xavier Blandin*
Independent director

Risk Observatory

Carole Delorme d'Armaillé Chairman, Independent director

Roman Gozalo Independent director

Nathalie Delapalme Independent director

> Maria R. Nellia Director

^{*} At the end of this General Meeting, the composition of the Audit Committee and the Appointments and Compensation Committee will be adjusted in order to take into account the end of the term of office of Xavier Blandin.



5

Compensation policy & Sapin II law

Nathalie Delapalme

Legal framework for shareholder voting

→ **Legal and regulatory provisions**

- Law no. 2016-1691 dated 9 December 2016 on transparency, anti-corruption and modernisation of the
 economy (known as the "Sapin II law"), supplemented by Decree no. 2017-340 dated 16 March 2017
 relating to the compensation of executives and members of Supervisory Boards of listed public limited
 companies.
- The Sapin II law grants shareholders of French public limited companies, whose shares are listed on Euronext Paris, the power to approve the global compensation policy (ex ante vote) each year, as well as the individual compensation of their executives (ex post vote), by casting their votes at the Ordinary General Shareholders' Meeting.
- This mechanism is being used during this General Shareholders' Meeting

Legal framework for shareholder voting

→ <u>Practical consequences</u>

The Sapin II law regulates executives' compensation with:

- A vote on the "principles and criteria for determining, distributing and allocating" executives' compensation for fiscal year N.
- This vote is taking place for the first time during this General Shareholders' Meeting.

- In N+1, a vote on "elements of compensation and benefits of any kind paid or allocated" to each executive for fiscal year N.
- This vote shall take place for the first time during the 2018 General Shareholders'
 Meeting. It shall replace the view put forward by shareholders regarding executives' compensation for the previous fiscal year, as provided for by the AFEP-MEDEF Code, which was submitted for the final time during this General Shareholders' Meeting.

Legal framework for shareholder voting

→ <u>Practical consequences</u>

• If the resolution is adopted, the executive compensation policy is approved.

 If the resolution is rejected, the compensation shall be determined in accordance with the compensation awarded for the previous fiscal year.*

• In N+1, the General Shareholders' Meeting shall cast an vote. If the resolution is adopted, all elements of compensation shall be retained by the executive (fixed, variable, non-recurring and free allotment of shares).

 If the resolution is rejected, the executive's variable and non-recurring compensation elements cannot be paid.

^{*} In the event that the principles and criteria have been previously approved at the General Shareholders' Meeting, they shall continue to apply.

2017 compensation policy

→ Compensation policy: Chairman of the Board of Directors

The compensation policy, as adopted by the Board of Directors on the recommendation of the Appointments and Compensation Committee, stipulated for this non-executive corporate officer, and in accordance with the revised AFEP-MEDEF code, is structured as follows:

0	Annual compensation	Fixed compensation in the amount of €120,000 + attendance fees
0	Non-recurring compensation	Ø
0	Long-term compensation	Ø
0	Multi-year compensation	Ø
0	Other benefits	Ø

2017 compensation policy

→ Compensation policy: Chief Executive Officer

The compensation policy, as adopted by the Board of Directors on the recommendation of the Appointments and Compensation Committee, stipulated for this executive corporate officer, is structured as follows:

O Allitual compensation	0	Annual	compensation
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Non-recurring compensation

Long-term compensation

Multi-year compensation

Other benefits

Fixed compensation in the amount of €425,000

In exceptional circumstances

Maximum 240,000 performance shares

Ø

Benefits in kind (including €1,250/day in travel expenses)

Glossary

French			English
pieds cubes	рс	cf	cubic feet
pieds cubes par jour	pc/j	cfpd	cubic feet per day
milliers de pieds cubes	kpc	Mcf	1,000 cubic feet
millions de pieds cubes	Мрс	MMcf	1,000 Mcf = million cubic feet
milliards de pieds cubes	Gpc	Bcf	billion cubic feet
baril	b	bbl	barrel
barils d'huile par jour	b/j	bopd	barrels of oil per day
milliers de barils	kb	Mbbl	1,000 barrels
millions de barils	Mb	MMbbl	1,000 Mbbl = million barrels
barils équivalent pétrole	bep	boe	barrels of oil equivalent
barils équivalent pétrole par jour	bep/j	boepd	barrels of oil equivalent per day
milliers de barils équivalent pétrole	kbep	Mboe	1,000 barrels of oil equivalent
millions de barils équivalent pétrole	Mbep	MMboe	1,000 Mbbl = million barrels of oil equivalent



www.maureletprom.fr